

The background is a dark space scene with a gradient from purple on the left to teal on the right. It features a large striped planet in the top left, a ringed planet in the top center, a cratered moon in the bottom right, and a small astronaut floating in the bottom left. The text is centered in a white, sans-serif font, with the words 'RETHINK' and 'THINK?' highlighted in a light purple color.

COGNITIVE BIAS:  
HOW DO WE RETHINK  
HOW WE THINK?

The background is a dark blue and purple space scene. It features several celestial bodies: a large planet with horizontal stripes in the top left, a smaller planet with a ring in the middle left, and a cratered moon in the bottom right. An astronaut in a white suit is floating in the upper right quadrant, holding a long, thin white rope that loops across the sky. The background is filled with numerous small white stars and larger, four-pointed starburst patterns.

WHAT DOES IT MEAN FOR  
MEDICINE?

WHAT DOES IT MEAN FOR  
YOU?

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Associate Professor, Touro University California

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1.

# PREVENTING MISDIAGNOSIS

Cognitive Errors in Misdiagnosis  
Part I

The background is a dark purple and blue space scene. It features a ringed planet (like Saturn) in the upper left, a cratered moon-like sphere in the top left, and a striped planet (like Jupiter) in the lower right. An astronaut is floating on the left side, tethered to a planet. The scene is filled with numerous white stars and glowing nebulae.

“

*The human brain is a complex organ with the wonderful power of enabling man to find reasons for continuing to believe whatever it is that he wants to believe*

-Voltaire



# DECISIONS - SEEING THE ANSWER

- ★ Multiple possible answers
- ★ Challenging conditions
- ★ Serious consequences

★ Patients want to know – *what is causing my problem?*









# WHAT CAN GO WRONG?

Medical errors cause harm

40,000 – 100,000 deaths per year



# POOR DECISIONS

## Types of Mistakes

- ★ Procedural
- ★ Clerical
- ★ Cognitive

## Impact

- ★ Multiple possible answers
- ★ Challenging conditions
- ★ Serious consequences

# WHAT DOES IT MEAN FOR MEDICINE?

## COGNITIVE ERROR IS PERVASIVE IN MEDICINE

Up to 75% of errors in IM are thought to be cognitive in origin

Cognitive errors have been identified in ALL steps of the diagnostic process

VA study on diagnostic errors: 13% d/t misinterpretation of diagnostics results, 78.9% d/t cognitive error during patient encounter

Among malpractice claims, diagnostic errors are the most **COMMON, COSTLY, and DANGEROUS** of medical mistakes. The public health burden of diagnostic errors could be **TWICE** what was previously estimated.



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2.

# COGNITIVE BIASES

What They Are And How They Work

# COGNITIVE BIAS

- ★ Causes of bias are varied: learned or innate biases, social and cultural biases, lack of appreciation for statistics and mathematical rationality, even environmental stimuli competing for our attention
- ★ Ubiquitous phenomenon, **does not** correlate with intelligence nor any other measure of cognitive ability
- ★ Significant diagnostic error can result from cognitive bias
- ★ All clinical decision-makers are at risk of error due to bias
- ★ Lack of insight into one's own bias is common, demonstrated by doctors who described themselves as '*excellent*' decision-makers and '*free from biases*'

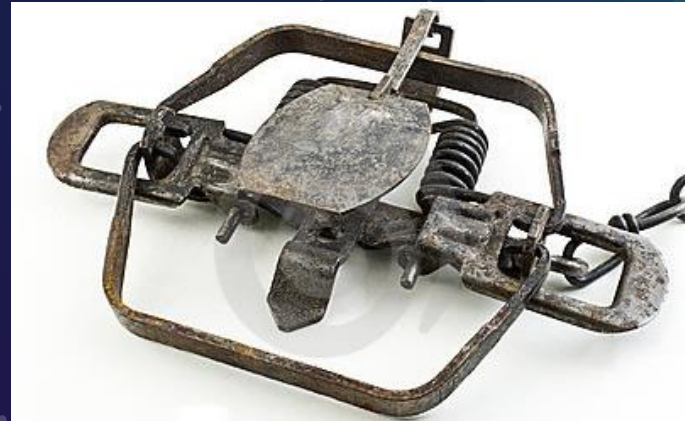
# EXAMPLE CASE

- Board Certified Family Physician
- Middle-aged white male patient
- Typical cardiac chest pain
- Positive cardiac risk factors
- Misdiagnosed with GERD
- Died of fatal MI 4 weeks later



# OUR GOAL

- ★ Recognize Mental Traps
  - ★ Identify Common Cognitive Errors
- ★ Prevent Misdiagnosis
  - ★ Implement Forcing Strategies to Mitigate the Cognitive Bias That Causes Diagnostic Errors



# PSYCHOLOGY OF ERROR

- ★ Heuristics - Mental Shortcuts
- ★ Often useful, sometimes dangerous



# DUAL PROCESS THEORY

## Type 1:

- ★ Fast, intuitive, pattern recognition-driven method of problem-solving
- ★ Places low cognitive burden on the user
- ★ Allows one to make fast and accurate decisions rapidly

## Type 2:

- ★ Slower, more methodical, thoughtful process
- ★ Places a higher cognitive strain on the user
- ★ Allows one to appraise data more critically and look beyond patterns, potentially more suitable for complex problem solving

# COGNITIVE BIAS – “MENTAL SHORTCUTS”

## CHOOSING THE DIAGNOSIS

Availability, Framing, Blind  
Obedience, Overconfidence,  
Representativeness

## VALIDATING THE DIAGNOSIS

Anchoring, Premature  
Closure, Base Rate  
Neglect, Confirmation

A space-themed background with a dark blue and purple gradient. It features several planets: a large striped planet in the top left, a ringed planet in the middle left, and a cratered planet in the bottom right. An astronaut in a white suit is floating in the upper right, holding a long, looping tether. The background is filled with numerous small white stars and larger, multi-pointed starburst patterns.

3.

# CHOOSING THE DIAGNOSIS

Psychology of Error Heuristics

# AVAILABILITY





# PSYCHOLOGY OF ERROR

<u>Cognitive Error</u>	<u>Description</u>	
		coast

# FRAMING



# PSYCHOLOGY OF ERROR

<u>Cognitive Error</u>	<u>Description</u>	
		The "ER effect"

# BLIND OBEDIENCE



# PSYCHOLOGY OF ERROR

<u>Cognitive Error</u>	<u>Description</u>	
		"Definitive Test"

# OVERCONFIDENCE





# PSYCHOLOGY OF ERROR

<u>Cognitive Error</u>	<u>Description</u>	<u>Examples</u>
Overconfidence	Inflated opinion of their diagnostic ability leading to subsequent error	Auscultation error

# REPRESENTATIVENESS



**Who would you trust more to babysit your child and why?**

# PSYCHOLOGY OF ERROR

<u>Cognitive Error</u>	<u>Description</u>	<u>Examples</u>
Representativeness	Judging membership in a class by similarity to stereotypes or typical member of a class	MI patient Jim...

# REPRESENTATIVENESS

Example 2: Jim is tall and very muscular. He's also very competitive. He drives an expensive car and wears flashy clothing. *Which is more probable?*

a) Jim is a professional athlete

*This response is predicted  
by Representativeness  
Heuristic*

b) Jim is a lawyer or financial analyst

← This is the  
better bet.

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4.

# VALIDATING THE DIAGNOSIS

Psychology of Error Heuristics

# ANCHORING





# PSYCHOLOGY OF ERROR

<u>Cognitive Error</u>	<u>Description</u>	
		Sticking with GERD Dx, despite lack of response to Tx

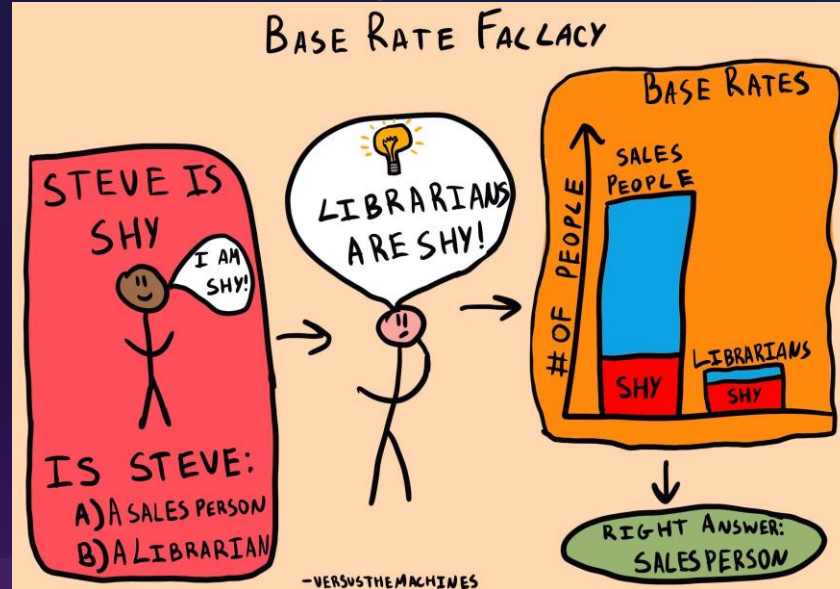
# PREMATURE CLOSURE



# PSYCHOLOGY OF ERROR

<u>Cognitive Error</u>	<u>Description</u>	
		CXR = PNA, missed PE

# BASE RATE NEGLECT



# PSYCHOLOGY OF ERROR

<u>Cognitive Error</u>	<u>Description</u>	<u>Examples</u>
Base Rate Neglect	Underlying incident rates of conditions are ignored as if they do not apply to the patient in question	Fit, healthy young man with CP

# CONFIRMATION



# PSYCHOLOGY OF ERROR

<u>Cognitive Error</u>	<u>Description</u>	<u>Examples</u>
Confirmation	Info is interpreted to fit a preconceived diagnosis, rather than the converse	Patient with elevated WBC

# REVIEW

## ✦ Availability

- ★ Ease of recall

## Framing

- ★ Details surrounding the clinical data

## Blind Obedience

- ★ Authority or technology

## Overconfidence

- ★ Inflated self-opinion → error

## Representativeness

- ★ Misinterpret event likelihood based on similarities

## Anchoring

- ★ Stuck on initial impression

## Premature Closure

- ★ Prematurely halting diagnostic workup

## Base Rate Neglect

- ★ Incident rates ignored

## Confirmation

- ★ Fitting info to preconceptions



The background is a dark blue and purple space scene. In the top left, there's a large planet with horizontal stripes. Below it is a smaller planet with a ring. In the top right, an astronaut in a white suit is floating, holding a long, thin, looping tether. In the bottom right, there's a large, cratered moon. The background is filled with numerous small white stars and larger, four-pointed starburst shapes. There are also some soft, glowing nebula-like shapes in shades of purple and blue.

# 5. DeBIASING STRATEGIES

Cognitive Errors in Misdiagnosis  
Part II



# HOW DOES THIS HELP?

If We Understand a Problem, We Can Solve It!

Prevention Strategies...


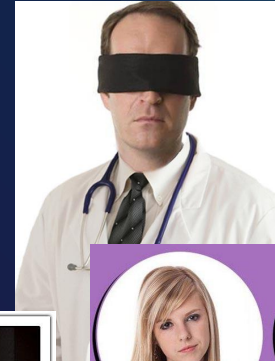


# OUR GOAL

Prevent misdiagnoses with  
cognitive debiasing  
strategies



# PSYCHOLOGY OF ERROR



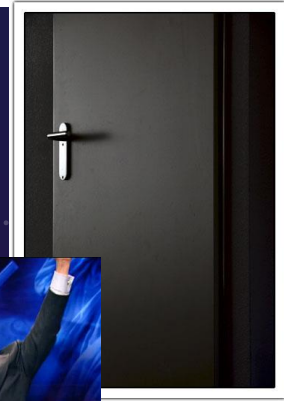
Occam's Razor: No more things should be presumed to exist than are absolutely necessary, i.e., the fewer assumptions an explanation of a phenomenon depends on, the better the explanation.

(William of Occam)

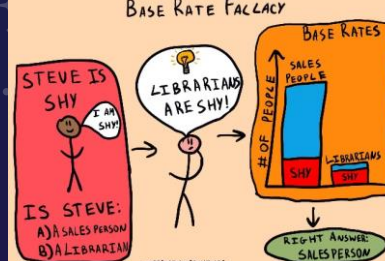
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Who would you trust more to babysit your child and why?



BASE RATE FALLACY



STEVE IS SHY  
I AM SHY

LIBRARIANS ARE SHY!

BASE RATES

SALES PEOPLE

# OF PEOPLE

LIBRARIANS

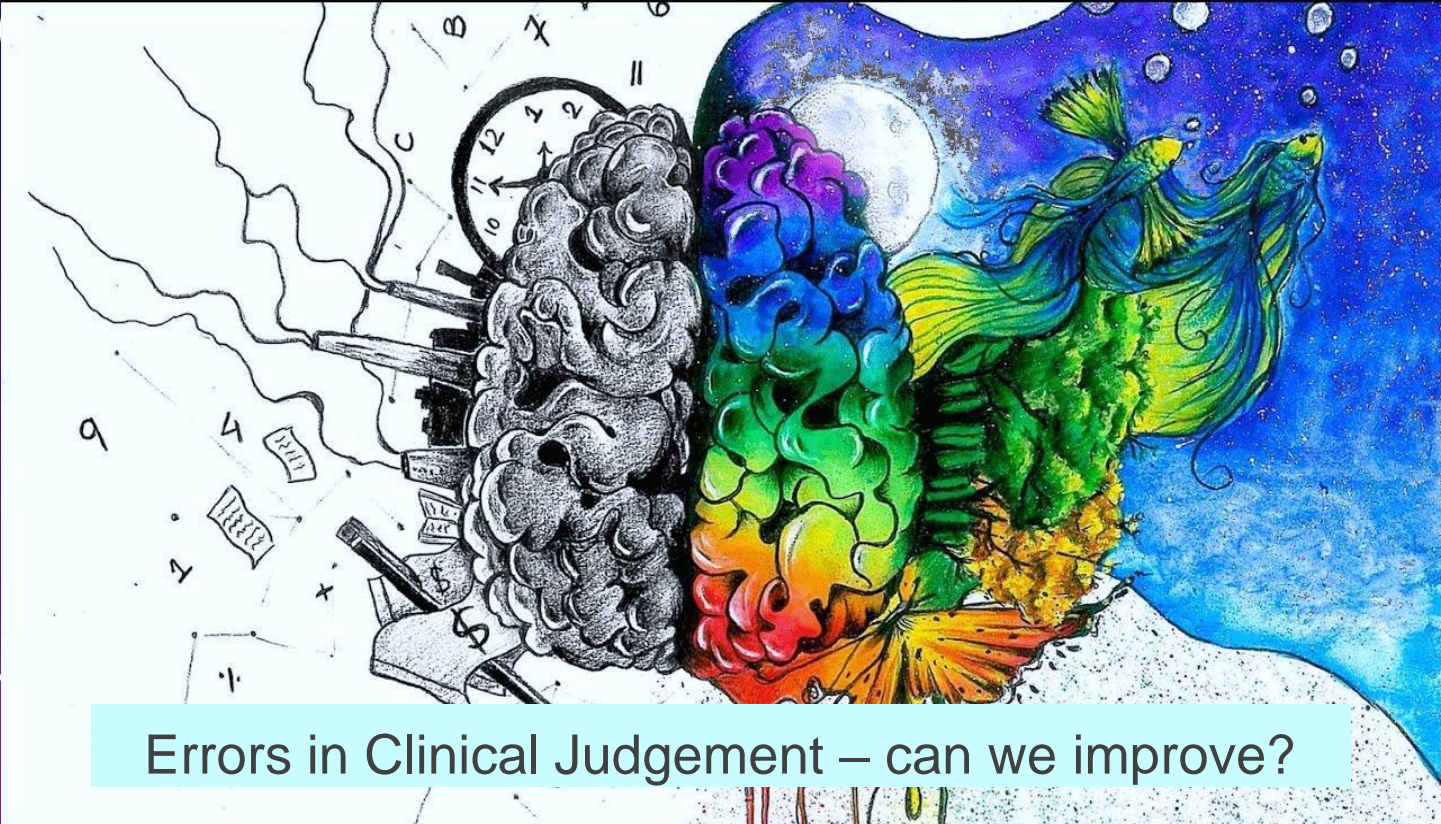
IS STEVE:  
A) A SALES PERSON  
B) A LIBRARIAN

RIGHT ANSWER: SALES PERSON

—WESLEY THE MATHS GUY



# META-COGNITION: THINKING ABOUT THINKING



Errors in Clinical Judgement – can we improve?



# METACOGNITION STRATEGIES

- ★ Summon your knowledge
- ★ Think aloud
- ★ Ask yourself questions
- ★ Use writing
- ★ Organize your thoughts
- ★ Take a timeout
- ★ Test yourself



# THINKING ABOUT THINKING

## Cognitive Forcing Strategies:

- ★ Specific debiasing techniques that introduce self-monitoring of decision-making
- ★ Designed to prevent clinicians from pursuing a path that will typically lead to error



# THINKING ABOUT THINKING

## Checklists:

- ★ Debiasing strategy that challenges our structure of thought
- ★ Computerized or verbal “time-out”

## Statistical Principles:

- ★ Statistical bias
- ★ Base rates for differentials

# THINKING ABOUT THINKING

## Relevant Data

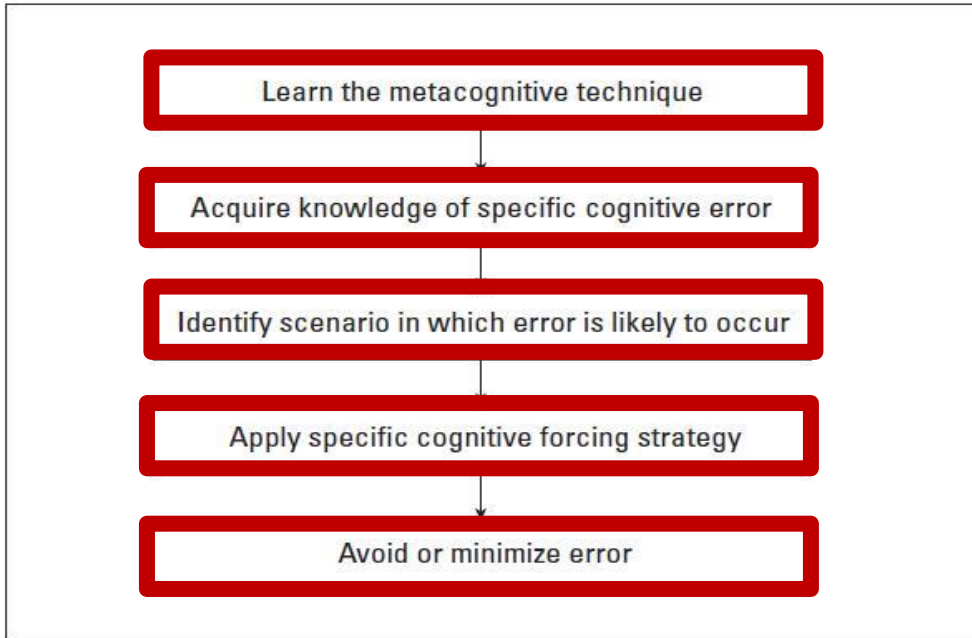
- ★ Separate the “wheat from the chaff”

## Actively Seek Alternative Diagnoses

- ★ Make yourself the “Devil’s Advocate” in your own clinical reasoning

**Figure.**

*Steps in using a cognitive forcing strategy.*





# THINKING ABOUT THINKING

Decision makers should learn to:

## Recognize

situations  
where  
increased risk  
for error exists

## Examine

why an error  
would have  
been  
committed

## Formulate

decision rules  
to correct this  
error

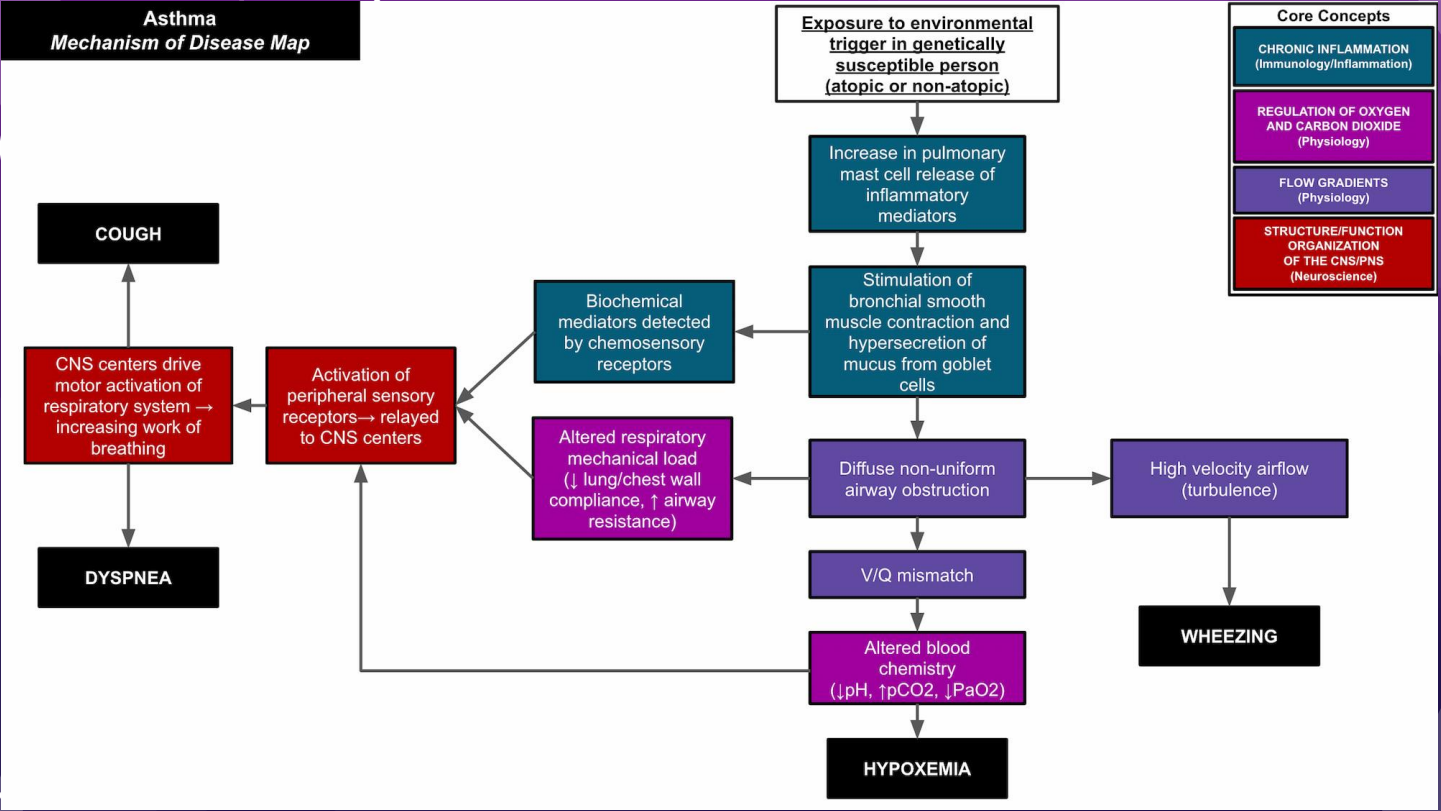
# MEDICAL DECISION MAKING

## Integrated Illness Scripts (IIS)

- ★ Support for inductive reasoning from observed features back through relevant mechanisms and basic science concepts to the originating insult

## Mechanism of Disease (MOD) Maps

- ★ Provides holistic, deductive visual representation of clinical path: original insult, → causal mechanisms and their corresponding concepts → resulting clinical features seen at presentation







# Re-evaluative Questions

- ★ Is there anything about this case that argues against my diagnosis?
- ★ Have I seen the same problem recently? If so, how is this case different?
- ★ Is there anything about the way this case was presented to me that may have influenced my initial impression?
- ★ Am I placing an inappropriate amount of value on certain aspects of this case?
- ★ Does anything about this case justify a more thorough or aggressive evaluation?
- ★ Do I have a plan that allows for re-evaluation which will capture potentially missed causes of the patient's problem?





# Re-evaluative Questions

- ★ ✨ How strongly have I validated my diagnosis?
- ★ Is there anything about the way this case was presented to me that increases my risk for medical error?
- ★ Does new data support my original impression?
- ★ Does new data argue more for a different cause?
- ★ ✨ What am I basing my medical decision on?
- ★ Have I considered this case based on my own observations?
- ★ Is there anything about this case that is not consistent with the diagnosis and treatment already in place?
- ★ What are the two or three next most likely causes of this problem? Do I have a plan to catch these if my initial impression is incorrect?

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# ★ FIXING THE PROBLEM

★ Recognizing risk

★ Slowing down

★ Asking questions

★ Re-evaluating

# CASE #1

## REVIEW



### HPI:

- ★ Healthy 43-year-old female presents to ED
- ★ Acute SOB, dyspnea x 3 hours w/associated N/V
- ★ ST and nasal congestion sx's 4 days ago, resolving

### PMH/SH:

- ★ + Tobacco user, recurrent bronchitis

### PE:

- ★ VS: tachycardia, tachypnea, borderline hypoxemia, temp 101.0 F
- ★ CXR, CBC, CMP WNL

### A/P:

- ★ Rx'd 10-day course antibx for PNA



# CASE #1 REVIEW

- What was the **misdiagnosis**?
- Describe **the cognitive contributors** to error
- What sort of **re-evaluative questions** might help?
- What **actions** could be taken?





See WHEN we can't see

Lives depend on it



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Questions?

Email: [dlarimor@touro.edu](mailto:dlarimor@touro.edu)

Thank You!



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